Confirmation

Thank you for submitting your grant application package via Grants.gov. Your application is currently being processed by the Grants.gov system. Once your submission has been processed, Grants.gov will send email messages to advise you of the progress of your application through the system. Over the next 24 to 48 hours, you should receive two emails. The first will confirm receipt of your application by the Grants.gov system, and the second will indicate that the application has either been successfully validated by the system prior to transmission to the grantor agency or has been rejected due to errors.

Please do not hit the back button on your browser.

If your application is successfully validated and subsequently retrieved by the grantor agency from the Grants.gov system, you will receive an additional email. This email may be delivered several days or weeks from the date of submission, depending on when the grantor agency retrieves it.

You may also monitor the processing status of your submission within the Grants.gov system by clicking on the “Track My Application” link listed at the end of this form.

Note: Once the grantor agency has retrieved your application from Grants.gov, you will need to contact them directly for any subsequent status updates. Grants.gov does not participate in making any award decisions.

IMPORTANT NOTICE: If you do not receive a receipt confirmation and either a validation confirmation or a rejection email message within 48 hours, please contact us. The Grants.gov Contact Center can be reached by email at support@grants.gov, or by telephone at 1-800-518-4726. Always include your Grants.gov tracking number in all correspondence. The tracking numbers issued by Grants.gov look like GRANTXXXXXXXX.
If you have questions please contact the Grants.gov Contact Center: support@grants.gov 1-800-518-4726 24 hours a day, 7 days a week. Closed on federal holidays.

The following application tracking information was generated by the system:

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<thead>
<tr>
<th>Grants.gov Tracking Number:</th>
<th>GRANT11645110</th>
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<tbody>
<tr>
<td>Applicant DUNS:</td>
<td>08-378-2953</td>
</tr>
<tr>
<td>Submitter's Name:</td>
<td>Brooke T Reid</td>
</tr>
<tr>
<td>CFDA Number:</td>
<td>16.817</td>
</tr>
<tr>
<td>CFDA Description:</td>
<td>Byrne Criminal Justice Innovation Program</td>
</tr>
<tr>
<td>Funding Opportunity Number:</td>
<td>BJA-2014-3822</td>
</tr>
<tr>
<td>Funding Opportunity Description:</td>
<td>BJA FY 14 Byrne Criminal Justice Innovation Program</td>
</tr>
<tr>
<td>Agency Name:</td>
<td>Bureau of Justice Assistance</td>
</tr>
<tr>
<td>Application Name of this Submission:</td>
<td>North Las Vegas Community Court</td>
</tr>
<tr>
<td>Date/Time of Receipt:</td>
<td>2014.05.06 9:40 PM, EDT</td>
</tr>
</tbody>
</table>

TRACK MY APPLICATION – To check the status of this application, please click the link below:

It is suggested you Save and/or Print this response for your records.
Grant Application Package

Opportunity Title: BJA FY 14 Byrne Criminal Justice Innovation Program
Offering Agency: Bureau of Justice Assistance
CFDA Number: 16.817
CFDA Description: Byrne Criminal Justice Innovation Program
Opportunity Number: BJA-2014-3822
Competition ID: BJA-2014-3823
Opportunity Open Date: 03/10/2014
Opportunity Close Date: 05/06/2014
Agency Contact: For assistance with any other requirement of this solicitation, contact the BJA Justice Information Center at 1-877-927-5657, via e-mail to JIC@telesishq.com, or via live chat at www.justiceinformationcenter.us. The BJA Justice Information Center hours of operation are 8am to 5pm.

This opportunity is only open to organizations, applicants who are submitting grant applications on behalf of a company, state, local or tribal government, academia, or other type of organization.

Application Filing Name: North Las Vegas Community Court

Select Forms to Complete

Mandatory

Application for Federal Assistance (SF-424) Complete
Assurances for Non-Construction Programs (SF-424B) Complete
Budget Narrative Attachment Form Complete
Disclosure of Lobbying Activities (SF-LLL) Complete
Other Attachments Form Complete
Project Narrative Attachment Form Complete

Optional

☐ Faith Based EEO Survey

Instructions

Show Instructions >>

This electronic grants application is intended to be used to apply for the specific Federal funding opportunity referenced here. If the Federal funding opportunity listed is not the opportunity for which you want to apply, close this application package by clicking on the "Cancel" button at the top of this screen. You will then need to locate the correct Federal funding opportunity, download its application and then apply.
Application for Federal Assistance SF-424

* 1. Type of Submission:
   - [ ] Preapplication
   - [X] Application
   - [ ] Changed/Corrected Application

* 2. Type of Application:
   - [X] New
   - [ ] Continuation
   - [ ] Revision
   - [ ] Other (Specify):

* 3. Date Received: 06/06/2014

4. Applicant Identifier:

5a. Federal Entity Identifier:

* 5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:

7. State Application Identifier:

8. APPLICANT INFORMATION:

* a. Legal Name: Clark County

* b. Employer/Taxpayer Identification Number (EIN/TIN):
   8860000028

* c. Organizational DUNS:
   883782653

d. Address:
   - * Street1: 2428 N Martin L King Blvd.
   - Street2:
   - * City: North Las Vegas
   - County:
   - * State: NV: Nevada
   - Province:
   - * Country: USA: UNITED STATES
   - * Zip / Postal Code: 89032

e. Organizational Unit:
   - Department Name: North Las Vegas Justice Court
   - Division Name:

f. Name and contact information of person to be contacted on matters involving this application:
   - Prefix: Ms.
   - * First Name: Bita
   - Middle Name:
   - * Last Name: Khamisi
   - Suffix:
   - Title: Attorney IV
   - Organizational Affiliation: Public Defender
   - * Telephone Number: 702-455-6772
   - Fax Number:
   - * Email: khamisi@clarkcountyNV.gov
**Application for Federal Assistance SF-424**

**9. Type of Applicant 1: Select Applicant Type:**
- **B: County Government**

**Type of Applicant 2: Select Applicant Type:**

**Type of Applicant 3: Select Applicant Type:**

**Other (specify):**

**10. Name of Federal Agency:**

Bureau of Justice Assistance

**11. Catalog of Federal Domestic Assistance Number:**

16.817

**CFDA Title:**
Byrne Criminal Justice Innovation Program

**12. Funding Opportunity Number:**

BJA-2014-3822

**Title:**
BJA FY 14 Byrne Criminal Justice Innovation Program

**13. Competition Identification Number:**

BJA-2014-3823

**Title:**

**14. Areas Affected by Project (Cities, Counties, States, etc.):**

North Las Vegas, Clark County, Nevada

**15. Descriptive Title of Applicant’s Project:**

North Las Vegas Community Court

Attach supporting documents as specified in agency instructions.

[Add Attachments] [Delete Attachments] [View Attachments]
Application for Federal Assistance SF-424

16. Congressional Districts Of:
   * a. Applicant  NV-004
   * b. Program/Project  NV-004

   Attach an additional list of Program/Project Congressional Districts if needed.

17. Proposed Project:
   * a. Start Date  09/30/2014
   * b. End Date  09/29/2017

18. Estimated Funding ($):
   - a. Federal  734,293.43
   - b. Applicant  0.00
   - c. State  0.00
   - d. Local  0.00
   - e. Other  0.00
   - f. Program Income  0.00
   - g. TOTAL  734,293.43

19. Is Application Subject to Review By State Under Executive Order 12372 Process?
   - a. This application was made available to the State under the Executive Order 12372 Process for review on
   - b. Program is subject to E.O. 12372 but has not been selected by the State for review.
   - c. Program is not covered by E.O. 12372.

20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes", provide explanation.)
   - Yes  No

21. "By signing this application, I certify (1) to the statements contained in the list of certifications" and (2) that the statements herein are true, complete and accurate to the best of my knowledge, I also provide the required assurances" and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)

   ** I AGREE

   ** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix:  Mr.
First Name:  Kalani
Middle Name:  K
Last Name:  Hoo
Suffix:  
Title:  Judge
Telephone Number:  702-455-7804
Fax Number:  702-455-7831
Email:  hoo@clarkcountynv.gov
Signature of Authorized Representative:  Brooke Red  Date Signed:  05/06/2014
Application for Federal Assistance SF-424  

* Applicant Federal Debt Delinquency Explanation

The following field should contain an explanation if the Applicant organization is delinquent on any Federal Debt. Maximum number of characters that can be entered is 4,000. Try and avoid extra spaces and carriage returns to maximize the availability of space.
ASSURANCES - NON-CONSTRUCTION PROGRAMS

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0040), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project cost) to ensure proper planning, management and completion of the project described in this application.

2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.

3. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.

4. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.

5. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).

6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C.§§1681-1683, and 1695-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-816), as amended, relating to nondiscrimination on the basis of alcohol or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee-3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and, (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

7. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.

8. Will comply, as applicable, with provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is $10,000 or more.

11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).


14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.

15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.

16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.

17. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."

18. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.

19. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL

Brooke Reid

TITLE

Judge

APPLICANT ORGANIZATION

Clark County

DATE SUBMITTED

05/06/2014

Standard Form 424B (Rev. 7-97) Back
Budget Narrative File(s)

* Mandatory Budget Narrative Filename: **Budget Detail Worksheet and Budget Narrative.pdf**

Add Mandatory Budget Narrative  Delete Mandatory Budget Narrative  View Mandatory Budget Narrative

To add more Budget Narrative attachments, please use the attachment buttons below.

Add Optional Budget Narrative  Delete Optional Budget Narrative  View Optional Budget Narrative
### Disclosure of Lobbying Activities

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352.

**1. Type of Federal Action:**
- [x] a. contract
- [ ] b. grant
- [ ] c. cooperative agreement
- [ ] d. loan
- [ ] e. loan guarantee
- [ ] f. loan insurance

**2. Status of Federal Action:**
- [x] a. bid/offer/application
- [ ] b. initial award
- [ ] c. post-award

**3. Report Type:**
- [x] a. initial filing
- [ ] b. material change

**4. Name and Address of Reporting Entity:**
- [x] Prime
- [ ] SubAwardee

- **Name:** Clark County, North Las Vegas Justice Court
- **Street 1:** 2620 N Martin L King Blvd.
- **City:** North Las Vegas
- **State:** NV
- **Zip:** 89032

**Congressional District, if known:** NV-004

**5. If Reporting Entity in No. 4 is Subawardee, Enter Name and Address of Prime:**

**6. Federal Department/Agency:**
- U.S. Department of Justice GJP, BJA

**7. Federal Program Name/Description:**
- Byrne Criminal Justice Innovation Program

**8. Federal Action Number, if known:**

**9. Award Amount, if known:**

**10. a. Name and Address of Lobbying Registrant:**

- **Prefix**
- **First Name:** Not Applicable
- **Middle Name:**
- **Last Name:** Not Applicable
- **Suffix:**
- **Street 1:**
- **Street 2:**
- **City:**
- **State:**
- **Zip:**

**11. b. Individual Performing Services** (including address if different from No. 10a)

- **Prefix**
- **First Name:** Not Applicable
- **Middle Name:**
- **Last Name:** Not Applicable
- **Suffix:**
- **Street 1:**
- **Street 2:**
- **City:**
- **State:**
- **Zip:**

**11. Information requested through this form is authorized by title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact, upon which reliance was placed by the party above when the transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.**

**Signature:**
- **Brooke Reid**

**Name:**
- **Prefix:** Mr.
- **First Name:** Kalani
- **Middle Name:**
- **Last Name:** Ho
- **Suffix:**

**Title:** Judge

**Telephone No.:** 702-455-7904

**Date:** 03/06/2014

**Federal Use Only:**

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Standard Form 177L, (Rev. 7-97)
Other Attachment File(s)

*Mandatory Other Attachment Filename: Time and Task Plan and Position Descriptions.pdf

Add Mandatory Other Attachment  Delete Mandatory Other Attachment  View Mandatory Other Attachment

To add more "Other Attachment" attachments, please use the attachment buttons below.

Add Optional Other Attachment  Delete Optional Other Attachment  View Optional Other Attachment
Project Narrative File(s)

* Mandatory Project Narrative File Filename: Abstract and Program Narrative.pdf

Add Mandatory Project Narrative File  Delete Mandatory Project Narrative File  View Mandatory Project Narrative File

To add more Project Narrative File attachments, please use the attachment buttons below.

Add Optional Project Narrative File  Delete Optional Project Narrative File  View Optional Project Narrative File
PROJECT ABSTRACT
North Las Vegas Justice Court
North Las Vegas Community Court
Category 2: Planning and Enhancement

Identification of Neighborhood: The target neighborhood encompasses a portion of historic West Las Vegas, including ZIP codes 89032 and 89030, located in North Las Vegas. This specific area does not receive funding from other Department of Justice federal grant programs, is not a Promise or Choice Neighborhood; is not a recipient of a Community Health Center grant nor is it a recipient of the Dept. of Treasury’s CDFI funds.

Cross Sector Partners – North Las Vegas Community Court has assembled a coalition of partnerships including the North Las Vegas Justice Court, Center for Crime and Justice Policy at the University of Nevada, Las Vegas, North Las Vegas Police Department, Clark County District Attorney’s Office, Clark County Public Defender’s Office, Nevada Partners, Center for Court Innovation, and local residents and community leaders.

Building upon existing neighborhood successes and implementing new programming will require an expansion of the existing base of partners to include Safe Village and the Las Vegas Promise Neighborhood initiative, which also includes Clark County School District, Department of Juvenile Justice Services, Department of Social Services, Workforce Connections, Southern Nevada Regional Housing Authority, Urban League, Clark County Library District, Clark County Justice Court, Southern Nevada Health District, Nevada Health Center, City of North Las Vegas, City of Las Vegas, Teach for America, Three Square, Public Education Foundation, Southern Nevada Regional Planning Coalition and the Lincy Foundation.

Expanding this coalition to include many of who are already engaged in planning for neighborhood revitalization and redevelopment will encourage collaboration, idea and resource-sharing, and planning to address crime, physical disorder and the delivery of social services to those in need.

Need for Planning and Enhancement Grant – The historically African-American community of West Las Vegas developed after the mayor of Las Vegas in 1943 refused to renew business licenses of any black-owned businesses downtown, unless they relocated to West Las Vegas. Although this forced segregation led to successful black entrepreneurship and a vibrant economy during the 1940s, at the same time, numerous requests by West Las Vegas residents for infrastructure in improvements were ignored by the city, resulting in urban blight.

Since that time, West Las Vegas has struggled as a community with a rich history, but plagued by poverty, lack of resources and crime. West Las Vegas contains the largest number of Southern Nevada Regional Housing Authority’s public housing developments in a single geographic area in all of Southern Nevada, with the average annual household income being $13,000. The area, which is experiencing a dramatic growth in the Latino population, is home to a disproportionate number of prison admissions, probationers and parolees, and includes the highest zip codes for prison expenditures - $20.2 million in 2006, out of a total prison
expenditure of $38 million in the entire Las Vegas valley. Low high school graduation rates and violent crime and gang activity contribute to the “school to prison pipeline” – where children and youth are being funneled out of the public school system and into the juvenile and criminal justice systems. "). In 2007, 100% of the community’s students grades 1-5 were enrolled in the Free and Reduced Lunch program, over twice the Clark County School District’s 47% Free and Reduced Lunch enrollment rate.

Faced with poverty, educational deficiencies, and limited guidance towards employment, many of the youth transitioning into adulthood are at increased risk of committing crimes, resulting in subsequent incarceration and continuing the generational cycle of crime and poverty. While there are existing efforts through the Safe Village initiative to reduce violent crimes in the area, there is a pressing need to address quality of life crimes and neighborhood redevelopment.

Project Goal, Objectives and Strategies – The proposed project would employ place based, problem solving, data-driven strategies to achieve a three-pronged goal:

1. Improve the judicial response to quality of life crimes through a more accurate assessment of the needs of the community and the individual offender.

2. Enhance the community perception of the justice system through partnerships with community stakeholders.

3. Enhance neighborhood revitalization efforts through community service in areas of need in the target neighborhood.

To achieve these goals, North Las Vegas Community Court will utilize the following objectives:

1. Provide specific information about the participant’s needs through an assessment based on evidence-based practices in order to assist the Court’s decision making process.

2. Utilize evidence and researched-based practice to encourage and promote prompt linking of program participants with services and mentoring.

3. Employ research-based innovation to enhance neighborhood revitalization through community service in areas of need.

The strategies in the program combines evidence and research based practice with research based innovation and is based on principles that have been shown to be an effective means of reducing recidivism, such as in the Red Hook Justice Center in Brooklyn, NY. The planning period will focus on two components: assessing the needs of the community, and assessing demographics and needs of the defendants that enter North Las Vegas Community Court.

To first assess the community needs, the University of Nevada Las Vegas Center for Crime and Justice Policy will utilize crime and demographic data unique to this neighborhood to analyze
quality of life crimes and arrests in each precinct. Center for Crime and Justice Policy will also develop and administer a comprehensive quality of life survey to focus groups and community residents to understand the community’s needs and attitudes towards justice in order to establish a baseline before the expansion of North Las Vegas Community Court. During this planning period, the North Las Vegas Community Court will also continue to collaborate and expand group memberships and form working groups, in order to plan and discuss longevity and leveraging resources to develop longevity beyond the grant period.

To establish the demographic profiles and needs of program participants, Center for Crime and Justice Policy will conduct interviews with both defendants that enter North Las Vegas Community Court and defendants that are traditionally processed in other Justice Courts in similarly situated neighborhoods. These intake surveys will identify characteristics of the defendant as well as their perception of the criminal justice system.

One year after the expansion of North Las Vegas Community Court, Center for Crime and Justice Policy will re-examine crime and arrest data, and re-administer the quality of life survey to the focus groups and community residents to determine any changes in crime patterns and the community’s perceived needs or attitudes towards justice. Center for Crime and Justice Policy will also conduct follow-up interviews of program participants one year post-adjudication, to determine changes in perception of the criminal justice system as well as behavioral outcomes of North Las Vegas Community Court defendants compared to traditionally processed defendants.

Project Length: 36 months

Total amount of funding requested: $734,293.43

Potential funding sources: Collectively, North Las Vegas Community Court and its existing and expanded coalition will seek to leverage potential sources for financial support, including City of North Las Vegas, Clark County, Nevada Supreme Court Administrative Office of the Court, and other local and corporate and foundation funders.
PROJECT NARRATIVE

I. Statement of the Problem: West Las Vegas (WLV) is a historically African-American community recently experiencing dramatic growth in the Latino population. This area encompasses an area where both North Las Vegas and Las Vegas municipalities intersect, and is among the city’s poorest and most needy areas of the Las Vegas valley. WLV contains the largest number of Southern Nevada Regional Housing Authority’s public housing developments in a single geographic area in all of Southern Nevada, with the average annual household income being $13,000. WLV is also home to a disproportionate number of prison admissions, probationers and parolees. This area included the three highest zip codes for prison expenditures in 2006 – 89101 (Las Vegas, $7.3 million), 89106 (Las Vegas, $7.0 million), and 89030 (North Las Vegas, $5.9 million), out of a total expenditure of $38 million for the entire Las Vegas valley. In effect, this small geographic area accounts for over one-half of metropolitan Clark County’s total prison expenditures. WLV is also an area plagued with violent offenses and gang activity. A map of offender reentry zip codes by block density shows the highest areas

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are in WLV, with two of the three largest blocks in the North Las Vegas zip code – one, an area of transitional housing, and the other, an area of public housing, situated just a half block away from the North Las Vegas Justice Court (NLVJC), in the heart of WLV. Not surprisingly, these areas of high prison admission and reentry are also high in poverty and unemployment. Many of the parolee and probationer’s children attend the six persistently low-achieving WLV elementary schools (known as “the Prime 6”). In 2007, 100% of prime 6 students grades 1-5 were enrolled in the Free and Reduced Lunch (FRL) program, over twice the Clark County School District’s 47% FRL enrollment rate. Children are actively recruited into gangs by early middle school, and children in the area are often referred to as being in the “school to prison pipeline,” a disturbing national trend characterized as children being funneled out of the public school system and picked up by the juvenile and criminal justice systems. While Nevada has the lowest national high school graduation rate at 63 percent, some of the graduation rates in WLV are even more appalling. Desert Rose, the high school for students aged 17 and above, located closest to the NLVJC, had a graduation rate of 20% in 2012-13, up from 14% the previous year. Faced with poverty, educational deficiencies, and limited guidance towards employment, many of the youth transitioning into adulthood are at increased risk of committing crimes, resulting in subsequent incarceration and continuing the generational cycle of crime and poverty.

Current Responses: There are a number of collaborative efforts underway focusing on the WLV community. In 2007, after a peak of gang and gun violence in WLV, Bolden Area Command

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5 Ibid.
8 In 2006 there were 629 total violent crimes reported, including 14 homicides, up from 603 violent crimes reported the year before. After SV began, the violent crimes reported dropped to 390 in 2007.
partnered with a broad community coalition and established an award-winning\textsuperscript{9} community-based approach to policing called Safe Village. Safe Village (SV) is a coalition of law enforcement, government agencies, and community and faith based organizations successfully reducing violence and its impact in WLV.\textsuperscript{10} SV has more recently extended the community outreach portion of the initiative, and has been working with the community to reach at-risk youths. Clark County Division of Juvenile Justice Services joined SV, and runs a diversionary court for youth offenders, called the Juvenile Detention Alternatives Initiative (JDAI).

In 2011, University of Nevada, Las Vegas's (UNLV) Lincy Institute formed the Las Vegas Promise Neighborhood Initiative (LVPN), and designated WLV's low-achieving prime 6 schools, where the children face “triple segregation” – increased segregation by race, class, and language,\textsuperscript{11} as the target neighborhood. Meeting semimonthly, LVPN stakeholders include Clark County School District, Department of Juvenile Justice Services, Department of Social Services, Workforce Connections, Southern Nevada Regional Housing Authority, Urban League, Clark County Library District, Clark County Justice Court, Southern Nevada Health District, Nevada Health Center, City of North Las Vegas, City of Las Vegas, Teach for America, Three Square, Public Education Foundation, Southern Nevada Regional Planning Coalition, Lincy Foundation, and Nevada Partners. In 2013, Nevada Partners (NP), one of the state's largest workforce development non-profit agencies, was selected as the LVPN lead coordination agency through a Request for Proposal process. Over the past year, LVPN began applying for local and federal funding, identified three viable formats for data sharing and management, and piloted service

\textsuperscript{9} 2011 IACP/Motorola Webber Seavey Award for Quality in Law Enforcement winner, 2013 NAHRO Agency Award of Merit winner.
provision in one of the prime 6, Booker Elementary school. More recently LVVPN has embraced the White House’s “My Brother’s Keeper” initiative to focus on existing disparities for boys and young men of color.

Need for Enhancement: The existing efforts of SV have been successful in reducing violent crimes in WLV. JDAI has established a juvenile diversion program for offenders under 18. LVVPN has established multi-sector collaboration and mobilized efforts towards improving educational opportunity and achievement for the children in WLV. NLVCC complements these efforts by aiming to reduce nonviolent quality-of-life (QOL) crimes while supporting efforts to rebuild the neighborhood. In February 2014, the NLVCC’s diversion program officially launched, addressing the judicial response to felony offenders between the ages of 18-25 committing QOL crimes, who are at risk of being involved in the adult criminal justice system. The NLVCC team convened a cross-sector of partners, including the NLVJC, North Las Vegas Police (NLVPD), Clark County District Attorney and Public Defender’s offices, UNLV’s Center for Crime and Justice Policy (CCJP), as well as the main service provider Nevada Partners, and other community stakeholders. The team engaged in a 9 month planning process to identify and enlist stakeholders and community resources. The team reached a consensus on appropriate candidates for NLVCC, structured the process through which a candidate enters and successfully completes NLVCC, and began identifying community revitalization projects. The team also established a data management system. During this planning process, NLVCC worked with state legislators to introduce and successfully pass AB 415 during the 2013 legislative session. AB 415 was the first community court bill in the nation to be enacted into law.\textsuperscript{12} NLVCC continues

\textsuperscript{12} AB 415 gives Justice Courts in Nevada the authority to establish community court pilot projects, and emphasizes that social services such as, but not limited to, treatment, behavior modification, education, and job training may be included in the court mandate, as deemed appropriate by the Court. It also allows for dismissal of the case upon completion of the conditions imposed by the Court.
to identify resources while increasing community engagement in order to build upon the current framework of the program.

**II. Project Design and Implementation:** NLVCC aims to enhance the existing efforts of current community collaborations by identifying and solving crime patterns in a strategic manner, while furthering the revitalization of the community. The goals of the NLVCC are threefold: (1) improve the judicial response to quality of life crimes through a more accurate assessment of the needs of the community and the individual offenders, (2) enhance the community perception of the justice system through partnerships with community stakeholders, and (3) enhance neighborhood revitalization efforts through community service in areas of need in WL.V. To achieve these goals, NLVCC will utilize the following objectives: (1) Provide specific information about the participant’s needs in order to assist the Court’s decision making process (2) Encourage and promote prompt linking of program participants with services and mentoring (3) Support community engagement projects, such as park renovations and cleaning up graffiti.

**Planning Phase:** Project staff will engage in a 12-month planning phase to reconfirm agency roles and responsibilities, finalize the project timeline, and outline key activities of the evaluation plan with project researchers. Project staff will also work closely with the grant’s technical assistance provider to identify other evidence-based strategies that could be operated in tandem with the proposed project, as well as gaps in expertise that should be addressed through outside consultants to enhance the project design and implementation. Project staff will continue to foster relationships with the cross-sector community partners. While some of the key components of NLVCC have been accomplished during the previous 9 month planning phase, other essential portions of the program have not yet been established or expanded, such as a peer-led mentor program, incorporating cognitive behavioral therapy as an available resource to
the participants, and larger scale community projects based on the needs of the community. A key element of NLVCC involves the community and its perception of the justice system. Planning efforts will focus on analysis of crime and demographic data from NLVPD regarding QOL crimes and arrests in each precinct, as well as a survey of the communities’ perceived needs and attitudes towards justice. During the planning period the research partner, UNLV’s Center for Crime and Justice Policy will devise a method, in conjunction with the community partners, to examine the project’s fidelity, including:

1. Determining Community Needs: First, CCJP will conduct focus groups with key players (“stakeholders”) to understand community needs. Participants will be recruited from NLVCC Cross-Sector Partners particularly local residents, members of SV and LVPN, the faith-based community and community leaders. The groups will be conducted before and immediately after expansion of NLVCC to assist with program development. Second, to further understand community needs, access to resources, rates of victimization, perceptions of crime, and prior experiences with the court system, a comprehensive quality of life survey will be developed and administered to random sample of 400 residents before the expansion of NLVCC. The community survey will be repeated after the first year of expansion of NLVCC. This pre-and post-test design will also be used to address several areas of program fidelity and efficacy.

2. General Program Participant Characteristics: The following methodological approach will be used to develop a demographic profile of the defendants that enter NLVCC and their particular needs: First, CCJP will conduct interviews with random samples of defendants entering NLVCC (i.e. the treatment group who are undergoing NLVCC processing) and defendants entering the Justice Court (JC) (i.e. the control groups who are undergoing traditional court processing). Qualitative analysis of interview transcripts will identify the particular needs
that are similar and unique to each group of defendants as well as their understanding of court processing, sentencing structure, and community sanctions. Interviews will also be conducted with the same defendants exiting NLVCC and the traditional court. Data from these interviews will be used to examine defendants' perception of the justice system. Second, an intake survey will also be administered to these defendants entering NLVCC and JC. These surveys will identify characteristics of the defendant's current offense, socio-demographic background (e.g., age, gender, race, educational, employment, and residential family history) and prior criminal history and contact with the criminal justice system. Intake surveys will be collected and coded by CCJP on an ongoing basis throughout the study period. Third, post-adjudication follow-up surveys (1 year after adjudication) will also be administered to both defendants in the NLVCC and the JC. These will be used to examine defendant perception.

3. Program Efficacy: To determine the nature of possible differences between unsuccessful program participants and "graduates", CCJP will conduct a review of all NLVCC defendant cases including background information, prior arrest record, current charge, sentence, completion of community sentence, and any re-arrest data.

4. Behavioral Outcomes of Program Participants: CCJP will analyze court records to compare NLVCC defendants to defendants who receive traditional court processing. Evaluations will address whether the community court affected time to disposition, use of alternative community sanctions compared to jail sentences, and overall rates of recidivism. Specifically, CCJP will determine whether NLVCC defendants differ from similarly situated defendants who receive traditional court processing in terms of future arrests and convictions.

5. Improving Defendant Perception of Justice System: As a follow-up to intake interviews, CCJP will conduct interviews with defendants exiting NLVCC as well as those defendants
exiting the JC. Both groups of defendants will be asked about their experiences with the court process (e.g., their attitudes about the judge, prosecutor, defense, and other court officials), their perceptions of fairness (e.g., do they understand their rights, believe their case was conducted in a timely manner, believe that their sentence is just), their perceptions about the availability of court and community resources, their plans to effectively complete their sentence, and their future goals to reduce the risks of reoffending.

6. Improving Community Perception of Justice System: Focus groups will be conducted before and after the expansion of the NLVCC to assess potential areas of concern and possible remedial action during the early “start-up” phase of the community court. To further understand whether the larger community’s perception of the justice system has improved, the quality of life survey will be administered before and after the expansion of NLVCC. Results from these surveys will be compared to determine the potential impact of the community court on community members’ (1) perceptions about substantive and procedural justice, (2) the availability and access to community resources, (3) perceived/actual risks of victimization and perceptions about crime in their community, and (4) direct and indirect experiences with the new community court.

7. Program Impact on Crime and Disorder: CCJP will analyze crime data to examine patterns of stability and change in various measures of criminal activity within the community surrounding the NLVCC (i.e., ZIP codes 89032 and 89030) before and after the expansion. For comparative purposes, crime trends in geographical areas that are in close proximity to the study area and have similar socio-demographic characteristics to the primary study areas (i.e., 89106) will be examined to establish baseline trends in criminal activity that are attributable to other external factors. At the end of the analysis period, the use of this multi-method research design
will provide a comprehensive assessment of whether NLVCC has (1) effectively addressed quality-of-life crimes, (2) reduced recidivism among defendants in the community court compared to traditional court processing, (3) identified the needs of the community, and (4) enhanced the community's perception of the justice system through partnerships with stakeholders within the community and its residents.

**Implementation:** NLVCC is comprised of three objectives: (1) Provide enhanced information about each participant's needs in order to assist the Court’s decision making process (2) Promptly link program participants with needed services and mentors in the community (3) Support a range of community engagement and benefits projects.

(1) **Enhance Information about the Participant (Evidence-Based Practice):** Needs assessments performed on the court participant will be guided by principles from the Risk-Need-Responsivity (RNR) model.\(^ {13} \) A report from the National Center for State Courts reflects the increasingly accepted view that a RNR model is “the better way” to conceptualize interventions aimed at recidivism reduction.\(^ {14} \) The three core principles of RNR are: match the level of service to the offender’s risk to re-offend, assess criminogenic needs and target them in treatment, and maximize the offender’s ability to learn from a rehabilitative intervention by providing cognitive behavioral treatment and tailor the intervention to the learning style, motivation, abilities and strengths of the offender. The Responsivity Principle takes into account the use of cognitive social learning methods to influence behavior, as well as a “fine tuning” of the cognitive behavioral intervention, including strengths, learning style, personality, motivation, and bi-social characteristics of the individual. RNR principles have been used in numerous community

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courts around the nation, including Red Hook Justice Center in Brooklyn, NY and the Seattle Community Court. Also, there is promising research supporting the efficacy of the community court model. A recent evaluation Red Hook determined that, compared to traditional court processing in downtown courts, Red Hook increased the use of alternative community or social service sentences (78% vs 22%), decreased the use of jail as a sentence (1% vs.15%), and reduced the probability of re-arrest within a two-year period by 10 percent. Crime is down in nearly double digit percentages in Seattle, which the City Attorney Peter Holmes believes is partly attributable to the Community Court.

A defendant enters NLVCC by opting in, after their QOL crime has been adjudicated to a misdemeanor. Prior to sentencing, the defendant is evaluated by a court coordinator, who conducts a needs assessment based on RNR principled criminogenic factors. This information about the needs of the defendant is presented to the judge and attorneys to improve the decision making process for the Court and all the partners involved in the process. After completion of the court requirements, the case is then dismissed.

(2) Link Program Participants to Services and Mentors (Evidence and Research-Based Practice): One of the essential features of NLVCC is streamlining the defendant’s access to social services. After the assessment, participants are linked to social services particular to the individual’s need, such as drug treatment, cognitive behavioral treatment through moral recoination therapy (MRT), education, and job training. Numerous studies have shown MRT to also be an effective means of reducing recidivism. Having one judge, Judge Kalani Hoo,
continuously throughout the case, allows the Judge to develop a relationship with the defendant, and be aware of the defendant’s needs, struggles and progress. In addition, assigning community mentors to the participant not only gives them a positive role model, but is essential to help the participant build proactive tendencies and strengthen positive attitudes and peer relationships. In juvenile delinquency settings, mentoring at-risk youth according to best practices has shown to be an effective strategy towards combating delinquency and recidivism.\textsuperscript{18}

(3) Engage in Community Projects (Research-based Innovation): NLVCC seeks to test how community engagement and benefits projects, where NLVCC participants, agency partners and community members work together to improve the neighborhood, can improve both the participant and the community’s perception of the justice system. The NLVCC team, under guidance of the cross-sector partners, will identify existing projects that target the economic, physical, and social fabric of the community. Possible projects include: park renovation, painting inspirational murals, cleaning up graffiti, and community gardens. While all community residents will be invited and encouraged to participate, NLVCC participants would engage in these efforts to fulfill the community service directive of their mandate. Additionally, these community projects will allow participants to gain real-world experience in a community-based context, while allowing them to interact with community members; thus fostering mutual understanding and breaking down barriers that impede re-integration into community life. The hope is that this exposure will enhance participants’ appreciation for the neighborhood, while offering opportunities for employment, education, community engagement, and practicing newly-learned job and social skills.

\footnotesize{\textsuperscript{18} J. Mitchell Miller, Ph.D.; Holly Ventura Miller, Ph.D.; J.C. Barnes, Ph.D.; Pamela A. Clark; Michael A. Jones; Robert J. Quirios; Scott Bernard Peterson.(2012) Referring Youth in Juvenile Justice Settings to Mentoring Programs: Effective Strategies and Practices to Improving the Mentoring Experience for At-Risk and High-Risk Youth. Retrieved from www.mentoring.org}
By design, two of the three NLVCC objectives rely heavily on community engagement. Staff will attend community meetings, attend and co-host local community events, and forge relationships with the community to integrate NLVCC into the community, and encourage participants to positively engage in the community. To evaluate the impact of this work, community surveys will supply valuable feedback as to changed perceptions of safety, the justice system, and revitalization efforts in the neighborhood.

III. Capabilities/Competencies: NLVCC includes:

- **North Las Vegas Justice Court** (fiscal agent/program coordinator; provides program oversight, develops planning/implementation strategy, coordinates with local revitalization efforts, and ensures the successful completion and sustainability of all project deliverables)

- **Center for Crime and Justice Policy at the University of Nevada, Las Vegas** (project researcher; develops planning/implementation strategy, collects and analyzes data, reports findings)

- **Clark County District Attorney’s Office** (local prosecuting agency; supports problem analysis process and participates in planning/implementation strategy)

- **Clark County Public Defender’s Office** (local indigent criminal defense agency; supports problem analysis process and participates in planning/implementation strategy)

- **North Las Vegas Police** (local law enforcement; provides crime and incident data, supports problem analysis process)

- **Local residents** (including faith based groups; conduct community outreach into identified communities to help assess various needs and available resources in the community)

- **Local Community Leaders** (including local elected officials in the area, support problem analysis process, advocate for and propose legislation to help increase the community court’s
fiscal sustainability, and eliminate barriers to neighborhood revitalization)

- **Center for Court Innovation** (Technical assistance partner providing training and technical assistance as needed)

The NLVCC team will convene bimonthly, minimally, and maintain communication with each team member individually as needed to ensure project implementation is consistent with project goals and objectives and needed changes are made quickly and effectively. The Community Court Administrator, with guidance from the judge, will monitor project implementation, manage day-to-day tasks, meet regularly with project researchers, and facilitate the collection of project data by maintaining on-site supervision of all project staff, including screening and supervising new hires, facilitating all planning meetings, and attending all call-in forums. Oversight of all NLVCC projects is provided by the judge, through regular planning, implementation and evaluation meetings with project staff, site visits, and coordination with key agency partners. The judge will meet with NLVPD, CCJP, and community stakeholders regularly on the progress of the court program, particularly at key decision points, such as the development of the area and population crime analysis, assessing the revitalization needs of the community, and recruiting, screening, and training mentors.

**IV. Evaluation, Sustainability, and Data Collection:** CCJP will lead a comprehensive evaluation of NLVCC to measure program fidelity and efficacy: Provide specific information about the participant’s needs in order to assist the Court’s decision making process, encourage and promote prompt linking of program participants with needed services and mentorship, and support community engagement and benefits projects-- all with the goals of improving public safety through enhanced judicial response to QOL crimes, enhancing community perception of the justice system, and enhancing neighborhood revitalization efforts. During the planning
period, CCJP will collaborate with the NLVCC team, cross-sector partners, the training and 
Using a multi-pronged approach, the evaluation will document the evolution of the project over 
the full three-year period and measure changes in perceptions of crime and public trust in the 
justice system among WLV residents. The impact of the project will be evaluated on three 
crucial performance indicators: changes in patterns of stability and change of criminal activity in 
the 89030 and 89032 zip codes, number of court participants accessing resources and completing 
their requirements, and number of hours of service performed in the community.

Baseline Assessment: CCJP will be involved in data collection and coding for the initial 
establishment of community needs and crime-related experiences. To measure this effect, the 
research team will conduct three structured surveys – with a baseline and follow-up for each – 
among (1) a sample of 400 residents in the project areas (2) NLVCC participants, and (3) JC 
participants. The survey will cover the areas discussed in the Project Design section. CCJP will 
conduct the baseline survey in Fall 2014 to capture a baseline before NLVCC expands. The 
community-wide survey will gauge residents’ initial perceptions about the justice system, crime, 
and needs in the community before the expansion of NLVCC. CCJP will also conduct a baseline 
survey of both NLVCC and JC participants as they enter the justice system. CCJP will use 
baseline data collected to measure changes in the perception of the justice system, and changes in 
low-level crime patterns among the participants and within the community.

Impact Evaluation: Reduction in crime that impact community member’s quality of life will be a 
primary NLVCC performance metric. To analyze change in quality-of-life crimes, the research 
team will collect aggregate crime data beginning five years before the expansion of NLVCC 
(2008-2014) and through the implementation period (2014 – 2016). Specifically, project staff 
will use crime data, regularly tracked by NLVPD for the target areas, for two neighborhood
comparison area precincts, and for Clark County as a whole. Tracking crime data in each area
precinct in this manner will allow staff to measure the impact of the project as a whole –
including both how place-based efforts produce results, as well as how the benefits of targeted
community revitalization and public safety efforts may have spill-over effect into the
surrounding community. In year three of the grant period, the research team will implement a
time series analysis that will detect any changes in low-level crime in WLV over the 36 month
project period compared with the five years prior to project. To control for larger shifts in crime,
the same time-series analysis will be conducted in two neighboring area precincts with a similar
profile that are not running a community court initiative.

Data collection: Program staff will track all the performance measures required by the
solicitation, in addition to project-specific metrics, in order to gauge progress towards the
identified goals and objectives. The primary mechanisms for collection will be quarterly reviews
and briefs surveys of site representatives. As described above, crime and incident data will be
provided by NLVPD, which regularly tracks crime data. NLVPD will provide this data to
program staff, as needed, to inform the planning, implementation, and evaluation of the program.
An evaluation report detailing key program activities and results will be submitted to the BJA at
the end of the grant period.

Sustainability Plan: Currently, there are no other federally-funded community revitalization
efforts in WLV, but it is home to a growing investment addressing the community’s low
economic and social indicators, spearheaded by LVPN and SV. LVPN recently submitted
research and program grants which are still pending. NLVCC and community partners will
continue to identify funding streams that can support project planning and implementation; the
long-term goal is to have NLVCC become part of the state and local budgets.
Budget Narrative and Budget Detail Worksheet

Budget Narrative

A. Personnel: The success of the community court and achievement of the grant program’s goals and objectives depend on effective leadership and capable personnel. The North Las Vegas Community Court is an outlying Justice Court located in North Las Vegas, with insufficient personnel to achieve the Court’s goals of improving judicial response to low-level street crime, enhancing community perception of justice, and enhancing neighborhood revitalizations efforts, we will need to hire the following staff:

- A part-time legal office
- An Assistant, a part-time resource coordinator, a part-time community service coordinator, a part-time social worker, a part-time public defender, a part-time district attorney, and full-time project coordinator.
- The current Department 1 Justice of the Peace of the North Las Vegas Justice Court, Judge Kalani Hoo, will be the presiding community court Judge. The North Las Vegas Justice Court will fund this position.

The monetary amounts listed in the budget for this initiative is based on the starting salary rates for those positions or positions fitting the job description for Clark County. These positions are required to successfully implement the North Las Vegas Community Court.

B. Fringe Benefits: For full-time new hire Project Coordinator. Each new full-time county employee’s benefits are calculated at 26.3% for 24 months, plus fixed costs of $32,610, the length of the anticipated implementation period for this grant program. The 26.3% was determined by: Unemployment insurance .10% worker’s comp. 1.00%, Medicare 1.45%, Ret. 23.75%, OPEB expense $7,705.00, and group insurance $8,600.00. Benefits for the Legal Office Assistant, Resource Coordinator, Community Service Coordinator, Social Worker, Public Defender, and District Attorney were calculated at 50% of this rate for 24 months.

- Fringe benefits for five Contract/Research Partners. Each Research Partner’s benefits are calculated at 17% for 36 months, the length of the grant funding. 17% was determined by: UNLV
- Fringe benefits for twelve contract student workers. Each student worker’s benefits are calculated at .02% for 36 months, the length of the grant funding. .02% was determined by: UNLV

C. Travel: The following BCJI training meetings are part of the grant requirements and necessary to the program’s success.

Two Clark County employees to attend two Department sponsored grant meetings held in Washington D.C. (Estimated costs are documented in the budget worksheet portion of this grant proposal).

D. Equipment: This section is not applicable.

E. Supplies: The following supplies are essential for the North Las Vegas Community Court to accomplish the goals and objectives of this grant program.
In order to collect information necessary to conduct the initial data analysis and a community needs assessment, copies of in-take and community survey instruments and translations of these materials into Spanish are required. This will ensure that materials necessary to complete the planning phase of the grant program are available to the researcher, which is necessary to achieve the goals and objectives of this grant. Random drug testing is an essential component of the program; test kits are $5 each. Other program materials include community partner brochures, applications, and referral forms. (Estimated costs are documented in the budget detail worksheet of this grant proposal.)

F. Construction: This section is not applicable.

G. Contracts/Consultants: Planning, evaluation, and data collection activities for NLVCC will be conducted by senior personnel of the UNLV Center for the Analysis of Crime Statistics (CACs) and UNLV students. The Center for Court innovation will serve as a consultant for this project.

Dr. Emily Troshynski (Principal Investigator) will be responsible for monitoring the evaluation activities and coordinating the in-take interviews of NLVCC defendants and the defendants processed through the traditional Justice court, which is needed to achieve the goals and objectives of the grant program. Cost estimates for Dr. Troshynski’s activities are computed on the basis of the conversion of her current academic year (9-month) salary of $60,000 to a wage of $38.46 per hour for 160 hours ($38.46 x 160 hours = $6,154). (Estimated costs are documented in the budget worksheet portion of this grant proposal).

Dr. Alexis Kennedy (Co-Principal Investigator) will be responsible for conducting multiple focus groups with community-group members to assess their general concerns and support for the LV Community Court. She will also be involved in the training of interviewers, which is needed to achieve the goals and objectives of the grant program. Cost estimates for Dr. Kennedy’s activities are computed on the basis of the conversion of her current academic year (9-month) salary of $67,038 to a wage of $42.97 per hour for 160 hours ($42.97 x 160 hours = $6,875). (Estimated costs are documented in the budget worksheet portion of this grant proposal).

Dr. Tamara Madensen (Co-Principal Investigator) will be responsible for compiling police data from the target area and surrounding areas. She will also be responsible for the supervision of coding and preliminary data analysis, which is needed to achieve the goals and objectives of the grant program. Cost estimates for Dr. Madensen’s activities are computed on the basis of the conversion of her current academic year (9-month) salary of $57,221 to a wage of $36.68 per hour for 160 hours ($36.68 x 160 hours = $5,869). (Estimated costs are documented in the budget worksheet portion of this grant proposal).

Dr. Terance Miethe (Co-Principal Investigator) will be responsible for the design and pretesting of the in-take instrument, courtroom observation forms, and the community survey, which is needed to achieve the goals and objectives of the grant program. Cost estimates for Dr. Miethe’s activities are computed on the basis of the conversion of his current academic year (9-month) salary of $156,686 to a wage of $100.44 per hour for 60 hours ($100.44 x 60 hours =
$6,026). (Estimated costs are documented in the budget worksheet portion of this grant proposal).

Dr. William Sousa (Co-Principal Investigator) will be responsible for the sampling design and conducting courthouse field observations, which is needed to achieve the goals and objectives of the grant program. Cost estimates for Dr. Sousa’s activities are computed on the basis of the conversion of his current academic year (9-month) salary of $70,097 to a wage of $44.93 per hour for 160 hours ($44.93 x 160 hours = $7,189). Costs include the hiring of 12 interviewers for conducting the community survey of residents and the completion of the in-take evaluation forms, which is needed to achieve the goals and objectives of the grant program. Cost estimates are based on 12 interviewers at a wage of $15.00 per hour for 40 hours each (12 interviewers x $15 x 40 hours = $7,200). (Estimated costs are documented in the budget worksheet portion of this grant proposal).

The Center for Court Innovations (CCI) will serve as a consultant for this project for the purpose of providing technical assistance for 11 days during the first year of this project. This technical assistance will include a policy survey, a site visit to understand the program design and the policy survey, and a memo giving feedback describing the strengths and weakness of the plan. The feedback will be based on how the new court project is being implemented using existing community court and evidence based practices literature to assist in refining policy, which is needed to achieve the goals and objectives of the grant program. (Estimated costs are documented in the budget worksheet portion of this grant proposal).

H. **Indirect Costs**: The indirect costs are based on the federally approved negotiated rate of 47% for off-campus projects. The estimated indirect cost is $58,547.43 (47% x $124,569.00 = $58,547.43). This will assist in achieving the projects goals and objectives.
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<td><strong>Total Fringe Benefits</strong></td>
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<td>Travel</td>
<td>D.O.J, (2) Sponsored grant Meetings, Washington D.C., 2 Justice Court Staff $5,540 (2 X Airfare $500, 2 X Lodging $224, 2 X $71 per diem, X 3 days X 2 meetings)</td>
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<tr>
<td><strong>Total Travel</strong></td>
<td><strong>$5,540.00</strong></td>
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<tr>
<td>Copying / Translations</td>
<td>(800 copies, $.50 per copy)</td>
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<td>$400.00</td>
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<tr>
<td>Drug test kits</td>
<td>($5 each, 25 per month X 24 months)</td>
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<td>$3,000.00</td>
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<td>Program Brochures, Referrals, &amp; Applications</td>
<td>(60 per month of each form X 24 months X $.52 each)</td>
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<td><strong>Total Supplies</strong></td>
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<td>Indirect Costs</td>
<td>47% of Modified Total Direct Costs for Researchers</td>
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<td>$58,547.43</td>
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<tr>
<td><strong>Total Indirect Costs</strong></td>
<td><strong>$58,547.43</strong></td>
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<tr>
<td><strong>Total Project Costs</strong></td>
<td><strong>$734,293.43</strong></td>
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# Timeline and Task Plan

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<tr>
<th>Goal</th>
<th>Y1-Q1</th>
<th>Y1-Q2</th>
<th>Y1-Q3</th>
<th>Y1-Q4</th>
<th>Y2-Q1</th>
<th>Y2-Q2</th>
<th>Y2-Q3</th>
<th>Y2-Q4</th>
<th>Y3-Q1</th>
<th>Y3-Q2</th>
<th>Y3-Q3</th>
<th>Y3-Q4</th>
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</thead>
<tbody>
<tr>
<td><strong>GOAL ONE: Improve the judicial response to quality of life (QOL) crimes through a more accurate assessment of the needs of the community and the offender</strong></td>
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<td>Objective One: Develop relationships and an execution plan with NLVCC and community stakeholders.</td>
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<td>Objective Two: Analyze updated crime and demographic data from NLVP regarding QOL crimes. Identify quality-of-life problems.</td>
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<td>Objective Three: Develop focus groups in the community to determine community needs</td>
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<td>Objective Four: Develop a means to include cognitive behavioral therapy in the program</td>
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<td>Objective Five: Link participants to community resources based on information gathered through the participant's needs assessment.</td>
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<td><strong>GOAL TWO: Enhancing the community perception of the justice system through partnerships with community stakeholders</strong></td>
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<td>Objective One: Develop community awareness by conducting town hall meetings within targeted neighborhoods.</td>
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<td>Objective Two: Foster relationships with political leaders, law enforcement, faith based organizations, community organizations, neighborhood leaders and community advocates.</td>
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<td>Objective Three: Foster Relationships with Mental Health and Social Service agencies to provide wrap around support to help offenders in need.</td>
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<td>Objective Four: Create a Community Advisory Board to manage dialogue with neighborhoods regarding the court and service projects.</td>
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<td><strong>GOAL THREE: Enhance neighborhood revitalization efforts through community service in areas of need in West Las Vegas</strong></td>
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<tr>
<td>Objective One: Develop a Community Service Committee to identify neighborhood areas in need of community service.</td>
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<td>Objective Two: Create partnerships with the education system, job training partners and counseling programs, etc. to have satellite services offered at the court location.</td>
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<td>Objective Three: Develop a Victim Committee to understand victim issues and needs as well as establish a community victim impact panel</td>
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<td>Objective Four: Collaborate with LVFN and SV to partner with community service projects</td>
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<tr>
<td>Objective Five: Engage in community service projects for all to see</td>
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<td>Objective Six: Measure progress, evaluate, and establish evidence based practices.</td>
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<td>Implementation Steps</td>
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<td>Completion Month</td>
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<tr>
<td>1. Judicial Response Improvement: Develop relationships and an execution plan with NLVCC/community stakeholders</td>
<td>NLVJC</td>
<td>December 2016</td>
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<td>2. Judicial Response Improvement: Analyze Crime and Demographic Data</td>
<td>CCJP</td>
<td>September 2016</td>
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<td>3. Judicial Response Improvement: Develop focus groups in community to determine community needs</td>
<td>CCJP</td>
<td>March 2016</td>
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<td>4. Judicial Response Improvement: Develop a means to include cognitive behavioral therapy in the program</td>
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<td>March 2016</td>
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<td>5. Judicial Response Improvement: Link participants to community resources based on information gathered through the participant's needs assessment</td>
<td>N/A</td>
<td>March 2016</td>
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<td>6. Enhancing Community Perception: Create Community Awareness through Town Hall Meetings</td>
<td>NLVJC</td>
<td>September 2017</td>
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<td>7. Enhancing Community Perception: Strategic Planning Sessions with Faith Based Organizations and Advocates</td>
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<td>8. Enhancing Community Perception: Foster Relationships to create wrap around supports for Offenders in need</td>
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<td>March 2016</td>
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<td>9. Enhancing Community Perception: Develop a Community Advisory Board to encourage feedback and buy-in</td>
<td>NLVJC</td>
<td>March 2016</td>
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<td>11. Neighborhood Revitalization: Establish satellite offices for community resources such as GED prep, job training etc.</td>
<td>NLVJC/NP</td>
<td>September 2017</td>
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<td>13. Neighborhood Revitalization: Collaborate with SV and LVPN for community service projects</td>
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<td>September 2017</td>
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<td>14. Neighborhood Revitalization: Engage in Community Service Projects</td>
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<td>September 2017</td>
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<td>15. Neighborhood Revitalization: Develop research mechanisms to track progress, evaluate successes and challenges and establish evidence based practices</td>
<td>CCJP</td>
<td>September 2017</td>
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Position Descriptions

Project Coordinator:

The NLVCC Project Coordinator will be responsible for the day-to-day planning and implementation of NLVCC, including convening the NLVCC planning team and coordinating the team’s efforts to conduct a problem analysis in the target area. The Program Coordinator will also be tasked with convening regular meetings of the program partners and taking the lead on collaborative outreach with other entities in the community currently sharing the goal of neighborhood rebuilding and revitalization. Additionally, the Program Coordinator would be responsible for coordinating the design and implementation of research partner’s focus group, defendant and community surveys. The Program Coordinator, along with Judge Hoo, will serve as the primary program contact for BJA and the TTA provider, as well as relevant agency partners. He/she will also supervise the Resource Coordinator and Community Service Coordinator. The ideal candidate for this position should have at least a Bachelor’s Degree (Master’s Degree preferred), as well as a background in program management and a familiarity with the criminal justice system.

Resource Coordinator:

The Resource Coordinator/Case Manager will serve as a case manager to assist the Program Coordinator in linking participants to needed social services. They, along with the Social Worker, will develop a familiarity with available social services and facilitate and follow up with referrals made for job training, drug treatment, homelessness support, education, and other social services, as each individual participant’s needs are uncovered. The Resource Coordinator will participate in community outreach, including attending community meetings and maintaining relationships with residents, youth programs, schools, police, government, non-profit agencies and community-based organizations, in an effort to collaborate with the community in the provision of resources, both to the individual program participant, and to the community as a whole. The ideal candidate for this position will have a relevant college degree and/or extensive professional experience working with high-risk individuals with criminal justice backgrounds.

Community Service Coordinator:

The Community Service Coordinator will work as a crew supervisor of the community service and benefit projects. He/she will identify possible community benefit project sites in the community, order supplies, and supervise work crews, tracking participant attendance at the community service and benefits projects. They, along with the Resource Coordinator, will participate in community outreach, including attending community meetings and maintaining relationships with residents, youth programs, schools, police, government, non-profit agencies and community-based organizations, in an effort to collaborate with the community in identifying areas in need of community service and benefits projects. The ideal candidate for this position will have a relevant college degree and/or extensive professional experience working with high-risk individuals with criminal justice backgrounds.
District Attorney:

The District Attorney will help screen cases for eligibility in the NLVCC and engage in the negotiation process as the participant enters the program. The District Attorney will work as part of the NLVCC team in discussing each individual’s cases, and make recommendations to the Court as to what they believe the appropriate sentence should be. The District Attorney also makes sure that all program participants are held accountable, and advocate for appropriate measures of punishment, up to the imposition of the suspended sentence, as appropriate, if the participant has not followed the directives of the court. The District Attorney will also participate in community outreach, including attending community meetings and maintaining relationships with residents, youth programs, schools, police, government, non-profit agencies and community-based organizations, in an effort to collaborate with the community and ensure that the goals and objectives of NLVCC are met.

Public Defender:

The Public Defender will help screen cases for eligibility in the NLVCC and engage in the negotiation process as the participant enters the program. The Public Defender will work as part of the NLVCC team in discussing each individual’s cases, and make recommendations to the Court as to what they believe the appropriate sentence should be. The Public Defender will also advocate on behalf of their client, the NLVCC participant, especially in situations where the participant has not followed the directives of the court, and make appropriate alternative suggestions on their client’s behalf. The Public Defender will also participate in community outreach, including attending community meetings and maintaining relationships with residents, youth programs, schools, police, government, non-profit agencies and community-based organizations, in an effort to collaborate with the community and ensure that the goals and objectives of NLVCC are met.

Legal Office Assistant:

Researches and compiles a variety of informational materials related to NLVCC and its evidence and research based practices. Types and drafts a wide variety of finished documents, including both general and legal-related correspondence and documents and informational material related to NLVCC; uses a computer for word processing and to input or retrieve data and prepare reports, including those generated by the NLVCC data management system. Initiates specified correspondence independently for signature by appropriate staff; reviews finished materials for completeness, accuracy, format, compliance with policies and procedures, and appropriate English language. Follows up on projects, transmitting information, keeping informed of pertinent activities, and scheduling and arranging for meetings. Organizes own work, sets priorities and meets critical deadlines. Contributes to the efficiency and effectiveness of the NLVCC by offering suggestions and directing or participating as an active member of a work team. Provides a variety of general secretarial and office administrative assistance.
Social Worker:

The Social Worker will conduct interviews with clients, family members, service providers, employers and others to obtain information for formulating program/service eligibility and case status. The Social worker will administer the Risk Needs Assessment to determine the social, economic and physical needs of clients; assesses client's support systems, available community resources and other factors to plan, develop, and implement an appropriate service plan. Utilizes agency guidelines, state, and federal regulations to determine/confirm eligibility for programs and services. Refers clients to appropriate community medical, emotional, economic and social support organizations; advocates for or assists the client in obtaining such services. Provides basic intervention and client and family counseling as required. Prepares complete and accurate case notes; writes correspondence, reports and other written materials; may prepare statistical reports and summaries. Explains agency and program rules, regulations and procedures; assists clients in completing required forms and in gathering necessary documentation. Confers with the NLVCC team to coordinate activities; participates in in-service training. Contributes to the efficiency and effectiveness of the unit's service to its customers by offering suggestions and directing or participating as an active member of the NLVCC team. The Social Worker will also participate in community outreach, including attending community meetings and maintaining relationships with residents, youth programs, schools, police, government, non-profit agencies and community-based organizations, in an effort to collaborate with the community and ensure that the goals and objectives of NLVCC are met.
Memorandum of Understanding

North Las Vegas Community Court and Nevada Partners, Inc.
The North Las Vegas Community Court (NLVCC) pilot program and Nevada Partners, Inc. (NPI) agree to this partnership in support of the NLVCC pilot program, to be run by the North Las Vegas Justice Court.

West Las Vegas is an area comprised of both North Las Vegas and Las Vegas municipalities. The NLVCC pilot program is critically needed in West Las Vegas to prevent crime and improve a distressed community. West Las Vegas is an underserved community that has been plagued by crime, poverty, substandard housing, and poor education. The NLVCC pilot program seeks to break the biopsychosocial barriers that prevent this community from thriving through the use of evidence-based community court practices, mentoring programs, and cognitive-behavioral therapy. The NLVCC pilot program will bring together a cross-sector partnership to implement a multi-faceted, place-based program to increase public safety, enhance neighborhood revitalization efforts, and improve West Las Vegas resident’s overall quality of life through comprehensive neighborhood strategies.

NPI was established in 1992 to provide education, employment, and training services. However, as a 22 year trusted community partner concerned with identifying community need, NPI is not solely about training or educating employees, but brings an array of services and resources through a holistic approach and targeted partnerships that envelope the participant in a continuum of services that transforms their families and the community one person at a time. Since then, NPI has steadily expanded its programming in response to community need. Its services include intensive case management, career counseling, work supports and supportive services, work readiness training, job placement assistance, and occupational skills training. Its mission is to build a healthy, sustainable community where all residents achieve their full potential through effective education, meaningful employment, safe and affordable housing, and vibrant civic and cultural engagement.

In 2001, NPI established an onsite training provider offering hospitality training in 11 job classifications and direct partnerships with 26 major hospitality employers. In 2004, NPI established VESOL, Vocational English for Speakers of Other Languages, to assist individuals with language in the workplace. In 2008, NPI established Build Nevada, a pre-apprenticeship program providing training in 16 construction trades. In 2008, NPI also established the Housing Partnership Trust to provide workers with low to moderate income opportunities to purchase homes. In 2013, in partnership with Workforce Connections, NPI launched the One Stop Career Center. NPI’s rich history includes the providing high quality services to nearly 700 adult and dislocated workers each year. This year alone, NPI will provide $2,810,000 in WIA services, with a return on investment of $8,784,006 in earned wages to date.

NPI has collaborated with other community partners on community initiatives to include Las Vegas Promise Neighborhood (LVPN) and My Brother’s Keeper. NPI is the lead coordinating agency for LVPN, as selected through a community procurement process. The mission of the LVPN is to provide cradle-to-college and career support services to children and families in Historic West Las Vegas through strong schools, leveraged resources, and coordinated
community-building efforts that will allow all children in the LVPN to have a safe, healthy, and strong academic start in life.

My Brother’s Keeper was adopted by LVPN and the education, employment, prevention, family, and health committees were assigned to formally support the aims of My Brother’s Keeper, which includes early child development and school readiness; parenting and parent engagement; educational opportunity and school discipline reform; ladders to jobs and economic opportunity; and healthy families and communities.

Nevada Partners will support the North Las Vegas Community Court pilot program by:

1. Conducting a review of the client’s resources to see if supports are needed to secure employment.

2. Providing a resource coordinator for all NVLCC sessions.

3. Designating a lead individual for questions pertaining to this MOU and the duties thereof;

4. Gathering information about the participant’s needs in order to assist the Court’s decision-making process.

5. Providing job coaching, soft skills training, and customer service training to ensure that clients are likely to be retained by their employer.

6. Linking participants to community resources that can transmit social skills, job skills, and strategies that promote program completion and reduced rates of recidivism.

7. Providing participants with intensive case management, career counseling, assessment, work supports, occupational skills training, and follow-up services.

8. Providing services in accordance with the programs and criteria outlined in their Statement of Service.

9. Participating in forums and communicate the program’s commitment to justice reform, which will reduce crime through the development of appropriate sanctions, collaborative relationships, and enhance neighborhood revitalization efforts.

Tiffany Tyler, Ph.D.
Chief Operations Officer
Nevada Partners

Kamala Hao
Justice of the Peace
North Las Vegas Community Court

5/5/14
Date

5/6/14
Date
Memorandum of Understanding

This Memorandum of Understanding between the Office of the Clark County Public Defender having its principal place of business at 309 S. Third Street, Las Vegas, NV 89155 and the North Las Vegas Community Court having its principal place of business at 2428 N. Martin L. King Blvd, North Las Vegas, Nevada 89032 is entered into on the 5th day of May 2014.

With funding under the 2014 Byrne Criminal Justice Innovation Grant, the North Las Vegas Community Court pilot program will use evidence-based community court practices, mentoring programs, and cognitive-behavioral therapy to address crime, poverty, substandard housing, and poor education in West Las Vegas, an underserved neighborhood in critical need of this Community Court initiative. The goal of this effort is to address the biopsychosocial barriers that prevent this community from thriving by transmitting social skills, job skills, and strategies that promote program completion and reduced rates of recidivism. Specifically, under this grant the North Las Vegas Community Court pilot program will:

1. Provide enhanced information about the participant’s needs in order to assist the Court’s decision-making process.

2. Promptly link program participants with needed services, cognitive behavioral therapy, and mentors in the community.

3. Support a range of community engagement projects.

PURPOSE:

The purpose of this Memorandum of Understanding is to establish the partnership of the Office of the Clark County Public Defender to provide the services outlined in the Scope of Services below that will support achievement of the goals indicated above.

SCOPE OF SERVICES:

Under this agreement, the Office of the Clark County Public Defender agrees to work collaboratively with the North Las Vegas Community Court pilot program to:

1. Support problem analysis process and participates in planning and implementation strategy.

2. Communicate the program’s commitment to justice reform, which will reduce crime through the development of appropriate sanctions, collaborative relationships, and enhance neighborhood revitalization efforts.
TERM OF THE MEMORANDUM OF UNDERSTANDING:

The term of this Memorandum of Understanding shall be for the grant funding period. This agreement may be modified by either party or cancelled with 30 days written notice. This agreement will only be in effect if funding is provided under the Bureau of Justice Assistance Byrne Criminal Justice Innovation program. No financial considerations are involved in this agreement.

The signatures below acknowledge each of the parties' approval of the terms included in this Memorandum of Understanding.

Philip J. Kohn  
Clark County Public Defender  
Office of the Clark County Public Defender  
Date: 5/5/2014

Kalani Hoo  
Justice of the Peace  
North Las Vegas Community Court  
Date: 5/6/2014
Memorandum of Understanding

North Las Vegas Community Court and North Las Vegas Justice Court

The North Las Vegas Community Court (NLVCC) pilot program and North Las Vegas Justice Court (NLVJC) agree to this partnership in support of the NLVCC pilot program, to be run by the North Las Vegas Justice Court.

West Las Vegas is an area comprised of both North Las Vegas and Las Vegas municipalities. The NLVCC pilot program is critically needed in West Las Vegas to prevent crime and improve a distressed community. West Las Vegas is an underserved community that has been plagued by crime, poverty, substandard housing, and poor education. The NLVCC pilot program seeks to break the biopsychosocial barriers that prevent this community from thriving through the use of evidence-based community court practices, mentoring programs, and cognitive-behavioral therapy. The NLVCC pilot program will bring together a cross-sector partnership to implement a multi-faceted, place-based program to increase public safety, enhance neighborhood revitalization efforts, and improve West Las Vegas resident’s overall quality of life through comprehensive neighborhood strategies.

The NLVJC is committed to professionally serving the citizens of North Las Vegas Township by administering justice in a fair, efficient, and respectful manner, so as to enhance public trust and community confidence in our court system. NLVJC has three Justices of the Peace. NLVJC hears probable cause, arraignments, preliminary hearings, misdemeanor and traffic trials, bond forfeitures, evictions, small claims matters where the amount in controversy does not exceed $7,500, and civil matters where the amount in controversy does not exceed $10,000. Other duties performed by the Justices of the Peace include setting bail, issuing search warrants, summonses, protective orders and arrest warrants.

The NLVJC is committed to fostering community collaboration, communication, and accountability. NLVJC’s staff is dedicated to strategic planning and fiscal activity including budget development and administration, supervision of other financial matters of the court, contract compliance, and preparation of various statistical and narrative reports for local use or submission to other agencies. These responsibilities allow NLVJC to ensure accurate accounting and prudent use of government funds.

North Las Vegas Justice Court will utilize their prior experience as a fiscal agent to collaborate with project partners for the Byrne Criminal Justice Innovation Program, planning and implementation grant, as follows:

1. Serve as the liaison between BJA and all project partners throughout the planning, implementation, and evaluation phase of the project.

2. Work with all project partners to identify the issues and development solutions;

3. Ensure that all performance measures and grant requirements are met; and

4. Serve as the coordinator for all project participants.
Terri March  
Court Administrator  
North Las Vegas Justice Court

Kalani Ho'okahi
Justice of the Peace  
North Las Vegas Community Court

May 6, 2014
May 6, 2014

North Las Vegas Justice Court
2428 N. Martin Luther King Blvd.
North Las Vegas, NV 89032

Re: North Las Vegas Community Court Program

To Whom It May Concern:

The North Las Vegas Police Department is committed to encouraging and engaging the community to work as one in order to provide a safe, secure and enjoyable community. Understanding the impact that crime has on the community, the North Las Vegas Police Department strives to work collaboratively with the community in an effort to identify problems and disorder, and involves the community in the search for solutions, which speaks to our unwavering commitment to the community oriented policing approach.

West Las Vegas is an area comprised of both North Las Vegas and Las Vegas municipalities. West Las Vegas residents represent an under served portion of our community that is plagued by violent crime, poverty, substandard housing, and poor education. The North Las Vegas Community Court program seeks to break these social-economical barriers through the use of evidence-based court practices, mentoring programs, and cognitive-behavioral therapy. The NLVCC program will bring together a cross-sector partnership to implement a multi-faceted, placed-based program to increase public safety, enhance neighborhood revitalization efforts, and improve resident’s overall quality of life.

The North Las Vegas Police Department is pleased to support the North Las Vegas Community Court (NLVCC) program administered by the North Las Vegas Justice Court in an effort to reduce crime and improve a distressed West Las Vegas.

Regards,

[Signature]
Joseph Chronister
Chief of Police

JC:sa
May 5, 2014

Denise O’Donnell, Director
Bureau of Justice Assistance
Office of Justice Programs
810 Seventh Street NW
Washington, DC 20531

Dear Ms. O’Donnell,

The Office of the Clark County District Attorney supports the North Las Vegas Community Court Program receiving funds under the 2014 Byrne Criminal Justice Innovation Grant.

This pilot program will use evidence-based community court practices, mentoring programs, and cognitive-behavioral therapy to address crime, poverty, substandard housing, and poor education in West Las Vegas, an underserved neighborhood in critical need of this Community Court initiative. The goal of this effort is to address the biopsychosocial barriers that prevent this community from thriving by transmitting social skills, job skills, and strategies that promote program completion and reduced rates of recidivism. Specifically, under this grant the North Las Vegas Community Court pilot program will provide enhanced information about the participant’s needs in order to assist the Court’s decision-making process, promptly link program participants with needed services, cognitive behavioral therapy, and mentors in the community, and support a range of community engagement projects.

Please do not hesitate to contact me at (702) 671-2800 should you have any questions regarding our support of this program.

Very truly yours,

CHRISTOPHER J. LALLI
Assistant District Attorney
May 5, 2014

Denise O'Donnell, Director
Bureau of Justice Assistance
Office of Justice Programs
810 Seventh Street NW
Washington, DC 20531

Dear Ms. O'Donnell:

The Center for Court Innovation is pleased to provide this letter of support for the North Las Vegas Community Court pilot program.

West Las Vegas is an area comprised of both North Las Vegas and Las Vegas municipalities. The North Las Vegas Community Court (NLVCC) pilot program is critically needed in West Las Vegas to prevent crime and improve a distressed community. West Las Vegas is an underserved community that has been plagued by crime, poverty, substandard housing, and poor education. The NLVCC pilot program seeks to break those biopsychosocial barriers through the use of evidence-based community court practices, mentoring programs, and cognitive-behavioral therapy. The NLVCC pilot program will bring together a cross-sector partnership to implement a multi-faceted, placed-based program to increase public safety, enhance neighborhood revitalization efforts, and improve the overall quality of life of West Las Vegas residents through comprehensive neighborhood strategies.

The winner of the Innovation in American Government Award from Harvard University and the Ford Foundation and the Peter F. Drucker Award for Non-profit Innovation, the Center for Court Innovation is a non-profit think tank that works to nurture and sustain new experiments in the delivery of justice through demonstration projects, research, and technical assistance. The Center has been a pioneer both programmatically and intellectually in the field of “problem solving justice” – the idea that the criminal justice system, rather than just respond to crime should take an active role in working with communities to solve problems like poverty, drugs, addiction, and neighborhood disorder. Working in a variety of neighborhood contexts, the center’s demonstration projects have been documented to achieve concrete results including improved outcomes for offenders (reduced substance abuse and recidivism), and neighborhoods (improved public safety, and better relations with government), and municipal and state government (cost savings from reduced incarceration).

Research, evaluation, and dissemination play an essential role in the Center for Court Innovation's brand of justice reform. The center uses a variety of research methodologies to evaluate whether new initiatives are successful or not, to identify areas for improvement and to document lessons for innovators around the world.
As part of the Byrne Criminal Justice Innovation program, the Center for Court Innovation will utilize their prior experience as research and technical assistance partners for the North Las Vegas Community Court pilot program, providing the following support:

- confer periodically with project planners, cross-sector partners, and training and technical assistance providers;
- collaborate with project partners to evaluate program planning and implementation, as needed; and
- support project staff in the use of data to determine implementation strategies.

On behalf of the Center for Court Innovation, I urge you to give favorable consideration to the proposed North Las Vegas Community Court pilot program, an initiative that is critically needed to prevent crime and create a thriving community.

Sincerely,

[Signature]

Greg Berman
Director
May 6, 2014

Denise E. O’Donnell, Director
Bureau of Justice Assistance
Office of Justice Programs
810 Seventh Street NW
Washington, DC 20531

Re: North Las Vegas Community Court

Dear Director O’Donnell:

I am writing to express my support for the North Las Vegas Community Court Program administered by the Clark County Justice Courts. As Assemblyman for Nevada State Assembly District No. 12, I am interested in encouraging and participating in the North Las Vegas Community Court program. In the future, I would consider advocating for and perhaps proposing legislation that would help increase the community court’s fiscal sustainability, reform justice, and eliminate barriers to neighborhood revitalization.

Please feel free to contact me if you would like additional information.

Sincerely,

James Ohrenschall
Nevada State Assemblyman
May 6, 2014

Denise O’Donnell, Director
Bureau of Justice Assistance
Office of Justice Programs
810 Seventh Street NW
Washington, DC 20531

Subject: Letter of Support for the North Las Vegas Community Court

We are pleased to provide you with a letter of commitment and collaboration on behalf of the Center for Crime and Justice Policy at the University of Nevada, Las Vegas, in support of the North Las Vegas Community Court (NLVCC).

This Community Court initiative is essential to North Las Vegas, and particularly to underserved communities that have been troubled by crime, poverty, substandard housing, and poor education. The North Las Vegas Community Court will bring together a cross-sector partnership to implement a multi-faceted, placed-based program to increase public safety, enhance neighborhood revitalization efforts, and improve North Las Vegas residents’ overall quality of life through comprehensive neighborhood strategies.

The Center for Crime and Justice Policy (CCJP) is happy to assist in an evaluation of the Community Court program. The CCJP is a Statistical Analysis Center, and is housed in the Department of Criminal Justice at the University of Nevada, Las Vegas. The CCJP collects, analyses, and distribute reports on state and local crime data providing a comprehensive picture of crime and justice in Nevada. Among the recent projects conducted by the CCJP are an examination of “The Impact of Foreclosures on Neighborhood Crime in Nevada,” “Criminal Victimization in Nevada in 2011: A Survey of State Residents,” and “Operation Ceasefire in Clark County, Nevada” (all funded by the Bureau of Justice Statistics).

Six Research Fellows whose backgrounds cover a wide range of methodological approaches will be involved in the evaluation component of the program. The Research Fellows include:

Dr. William Sousa – Dr. Sousa is the Director of CCJP and has over 12 years of experience in evaluation methods. He has worked extensively with police agencies, including the Las Vegas Metropolitan Police Department. One of his projects includes the evaluation of the Safe Village Initiative / Operation Ceasefire (a CCJP project funded by the Bureau of Justice Statistics) – a violence reduction program in the same Las Vegas neighborhood where the NLVCC initiative will be located.

Dr. Joel Lieberman – Dr. Lieberman has 15 years of professional experience in both experimental and survey research. He has conducted repeated assessments of participant satisfaction and perceptions of fairness for the Las Vegas Municipal Court over the last 5 years.
Dr. Terry Miethe – Dr. Miethe has 20 years of experience in evaluation research, including projects evaluating determinate sentencing laws (NIJ funded) and an evaluation of gang prosecution practices in Nevada (NIJ funded).

Dr. Emily Troshynski – Dr. Troshynski has extensive training in qualitative research methodologies, including experience interviewing parole officers, parole administrators, and parolees. Recently, the American Association of Law Schools (AALS) named her a Bellow Scholar for her current research that examines courthouse clinics assisting self-represented litigants with civil domestic violence restraining orders.

Dr. M. Alexis Kennedy – Dr. Kennedy has extensive training in ethnographic research. Her areas of expertise include child abuse, sexual assault, body image, and prostitution. Her doctoral dissertation on cross-cultural perceptions of child abuse won two American Psychological Association awards.

Dr. Tamara Madensen – Dr. Tamara D. Madensen is the Associate Director of CCJP and has over 13 years of project evaluation experience. She is a former Research Associate for the Police Foundation and Project Director for the Ohio Service for Crime Opportunity Reduction (OSCOR), where she conducted funded evaluations of community-focused crime reduction initiatives. Dr. Madensen has more recently coordinated evaluations of several local crime reduction programs, including the 2012 Goldstein Herman Award finalist “School Violence Initiative,” aimed at eliminating school shootings in the Las Vegas metropolitan area.

As part of the Byrne planning and implementation project, the Center for Crime and Justice Policy at the University of Nevada, Las Vegas, will utilize their experience as research partners for the North Las Vegas Community Court, making the following programming and financial commitments:

• Serve as lead researcher and evaluator for NLVCC to monitor progress towards goals;
• Maintain regular communication with project staff, cross-sector partners, technical assistance providers, and BJA;
• Collaborate with criminal justice agencies to collect crime and arrest data needed to complete crime analysis described in the grant solicitation; and
• Work with project partners to assess program planning and implementation.

On behalf of the Center for Crime and Justice Policy at the University of Nevada, Las Vegas, I urge you to give favorable consideration to the proposed North Las Vegas Community Court program, an initiative that is critically needed to prevent crime and create a thriving community.

Sincerely,

[Signature]

William H. Sousa, Ph.D
Associate Professor and Director, Center for Crime and Justice Policy
Department of Criminal Justice
University of Nevada Las Vegas
RESEARCH AND EVALUATION INDEPENDENCE AND INTEGRITY

This project, "North Las Vegas Community Court," is not biased by any personal or financial conflict of interest on the part of the University of Nevada, Las Vegas, or by the investigators who would be responsible for the research and evaluation. A conflict of interest policy is used by the University of Nevada, Las Vegas, to manage all conflicts of interest and compensated outside services of individuals affiliated with the University (the policy can be found at http://www.unlv.edu/research/coi). However, no personal or organizational conflicts of interest exist for the following reasons:

• The University of Nevada, Las Vegas and project personnel operate independently from those who manage the official data to be used in this project and those who are responsible for implementing the program.

• The University of Nevada, Las Vegas and project personnel have no financial or personal interests in the implementation or effectiveness of the North Las Vegas Community Court.

• Grant funding will not be used to compensate outside personnel.

The University of Nevada, Las Vegas complies with Federal Financial Conflict of Interest regulations 42 CFR Part 50, Subpart F, and 45 CFR Part 94 and all grant acceptance requirements.

William H. Sousa, Ph.D.
Director, Center for Crime and Justice Policy
UNLV
Applicant Disclosure of Pending Applications

Clark County, North Las Vegas Justice Court does not have pending applications submitted within the last 12 months for federally funded grants or subgrants (including cooperative agreements) that include requests for funding to support the same project being proposed under this solicitation and will cover the identical cost items outlined in the budget narrative and worksheet in the application under this solicitation.
Indirect Cost Rate Agreement

Clark County, North Las Vegas Justice Court is a unit of local government thereby not required to submit an Indirect Cost Rate Agreement.